Part (a) Calculate the total amount for employee benefits to be disclosed by SA-MM in the notes to the statement of profit or loss and other comprehensive income for FY2022. • Ignore the disclosure requirements on related parties and comparative information.			
Note for 'profit before tax'			
Employee benefits – composition	Amount		
Gross salary	R50 000 000	4	
Company contribution (R50 million x 35%)	R17 500 000	1	
Leave accrual	R43 600		
Gross salary	R200 000	1	
With company contributions (R200 000 x 1,35%)	R270 000		
Expected salary in FY2023 (R270 000 x 1,05%)	R283 500	1	
Expected salary per workday (R283 500 / 300 days)	R945 per	1	
	day		
Total leave accrual (R945 x 20 employees (½) x <u>4</u> <u>day</u> s (1) expected (IAS 19.16)	R75 600	1 + 1	
Leave accrual movement recognised in profit or loss (R75 600 – R32 000)	R43 600	1P	
Termination/retrenchment benefits	R871 000		
Retrenchment package – Admin (R65 000 x 3 employees)	R195 000	1	
Retrenchment package – Factory (R60 000 x 10 employees)	R600 000	1	
Salary per workday (R180 000 / 300 days)	R600 per day	1	
Total unused leave paid (R600 x 10 employees x 6 days)	R36 000	1	
Toolset (10 factory employees x R4 000)	R40 000	1	
Other non-monetary benefits	R183 333		
Depreciation of self-manufactured SUVs used by executive directors [((670 000 - 560 000) / 2 years x 10/12) x 4]			
Cost of inventory becomes the cost of PPE	R670 000	1	
Residual value (currently obtained for a 2-year-old SUV) (see definition in IAS 1)	R560 000	1	
Useful life (period of use for SA-MM, not economic life)	2 years	1	
Period for depreciation in the current year	10/12	1	
Total number of directors	4	1	
TOTAL 68 597 933			
Available			
Maximum			
	Total for part (a)	17	

 Part (b) Prepare all the journal entries SA-MM should process in its accounting records for FY2022 relating to the problems with the locally sourced microchips. Do not provide closing entries. Do not provide journal narrations. Ignore tax. 			Marks
Note to markers: If contingent assets are included in a candidate's solution,			
it should be marked negatively			
Journal entries:			
	Dr	Cr	
Cost of sales (P/L)	5 250 000		1
Provision for warranty (SFP) (calc 1)		5 250 000	
Recognition of expected loss on faulty microchips of vehicles sold before the reporting date			
Cost of sales (P/L)	2 100 000		1
Inventory (finished goods) (SFP) (calc 2)		2 100 000	
Recognition of write-down on motors with faulty microchips in inventory			
Note to markers: Narrations were not required, but have been added for the sake of completeness			

Calculations			
Calc 1: Provision for warranty costs	Per vehicle	Amount	
		R	
Provision for warranty only in respect of the 30 vehicles already sold in FY2022	30		0.5
Cost: R15 000 (additional transport costs) +	R15 000		1
R150 000 (replacement costs: parts) + R10 000 labour)	R160 000		1
Total	R175 000	5 250 000	
Calc 2: Write-down of inventory to net realisable value	Per vehicle	Amount	
		R	
Write down only in respect of 20 vehicles still in inventory at the reporting date (50-30)	20		0.5
Expected selling price (fixed with dealerships) Costs to complete/replace microchips	R560 000	11 200 000	1
(excluding transport and renting costs as items not sold yet)	(R160 000)	(3 200 000)	1
Costs to sell	(R5 000)	(100 000)	1
Net realisable value	R395 000	7 900 000	
Cost of inventory (manufacturing costs)	R500 000	10 000 000	1
Write-down (NRV below costs)	(R105 000)	(2 100 000)	
Note: There is no probable reimbursement from the supplier, as it was liquidated.			
Available			
Maximum			
	Tota	al for part (b)	9

	(c)(i) Discuss the correct accounting treatment for the unpaid insurance claim of R2 million in the records of SA-MM for FY2022 in terms of IAS 37 <i>Provisions, Contingent Liabilities and Contingent Assets</i> ; and	Marks
	sification	T
1.	The fact that the full insurance claim was not paid out and subsequently was referred to the OTSI is indicative of the existence of a contingent asset.	1
2.	The outstanding claim represents a contingent asset as it is:	
2.1	 a possible asset because the insurance company already paid R13 million as the full and final settlement, and it may be only possible (not probable/ virtually certain) that the additional amount may be received / there is a possible asset because the insurance claim of R2 million has been disputed and has been referred to the OTSI; 	1
2.2	 that arose from past events which is the fact that insurance claim was submitted / The claim was declined for damages caused to the robotic arm / The severe storm on 31 October 2022; 	1
2.3	 whose existence will be confirmed only by the occurrence of an uncertain event which is the fact that the complaint is still under investigation by the OSTI, and no ruling has been made as the ruling is only expected during May 2023; 	1
2.4	 not wholly within the control of SA-MM because SA-MM cannot control the outcome of the ruling to be made by the OSTI and has agreed to accept that. 	1
Reco	gnition	
3	As the outstanding insurance claim is a contingent asset, SA-MM may not recognise the asset (and the related income) at the end of FY2022.	1
	osure	
4.1	The inflow of economic benefits is not probable nor virtually certain because SA-MM is only hopeful that the claim of R2 million will be granted but is not confident that the entire claim for the full outstanding amount of R2 million will be successful.	1
4.2	Therefore, because the inflow it not probable, no disclosure will be required , however, disclosure may still be made if deemed appropriate.	1
	Available	8
	Maximum	6
	Communication skill – appropriate style	1
	Total for part (c)(i)	7

Part	(c)(ii) Discuss why the amount of R2 million should not be taken into account as an accrual for tax purposes when calculating SA-MM's normal taxation for the 2022 year of assessment.	Marks
1.1	The R2 million would be taken into account for normal tax at the earlier of	
	receipt or accrual.	1
1.2	The outstanding claim of R2 million is not yet paid by year end – it is thus	
	not a receipt.	1
1.3	An amount has only accrued once the taxpayer has become	
	unconditionally entitled to the amount (principle from Mooi case).	1
1.4	The outstanding claim of R2 million is still under dispute at year end as	1
	the Ombudsman for Short-Term has not yet made decision on the	
	complaint.	
1.5	The R2 million is therefore deemed to not have accrued in 2022 year of	
	assessment, only the R13 million.	1
1.6	If the outstanding claim amount of R2 million is finalised in the 2023 year of	
	assessment, then the R2 million will only accrue in the 2023 year of	
	assessment once the claim is finalised.	1
1.7	Also the total insurance claim has not been quantified in the 2022 year of	
	assessment. Generally where assets disposed of for unquantified amounts	1
	these are dealt with in terms of s24M (Bonus)	
	Available	7
	Maximum	4
	Total for part (c)(ii)	4
	Total for part (c)	11

Part (d) Advise management on the following: (i) The optimal sales mix to maximise in FY2023, and			Marks
Assume that production volumes			
and inventory quantities will rema Maximise contribution	In unchanged SUV	Sedan	
Waxiiiise contribution	R	R	
Cost price - manufacturing costs (given)	670 000	500 000	0.5
Less Fixed costs at 10% of manufacturing costs	(67 000)	(50 000)	1
Variable operating costs (given)	18 000	12 000	0.5
Total variable costs (not necessary to show)	621 000	462 000	0.5
Selling price (not necessary to show)	750 000	560 000	
Contribution per vehicle	129 000	98 000	1
Cost of chips per vehicle (40%, 30%)	268 000	150 000	1
Contribution per R1 cost of microchips	0.4813	0.6533	0.5C
Rank	2	1	0.5P
From the above it is clear that profit will be maximised by making as many sedan			
vehicles as possible.			
		Available	0.5
Microchips available in FY2023 (total cost)		chips	
Microchips per vehicle:			
SUV 3 300 x 1/3; Sedan 3 300 x 2/3			1
Current cost			
(1 100 x 268 000 + 2 200 x 150 000)		624 800 000	1C
Increase in microchips availability: 30% = Total			
volume available 624 800 000 x 1,3		812 240 000	0.5C
Manufacture maximum sedans (150 000)	4 200	630 000 000	1P
Thus, available for SUVs (268 000)	680	182 240 000	1C
Alternative: 1:7 (i.e. 4 200 / 680)			
		Available	10
Maximum			10
Communication skills – layout and structure			1
	Tota	I for part (d)(i)	11

Par	t (d)	Advi (ii)	se management on the following: Other factors it should consider before implementing the	
			recommended mix.	Marks
		•	Assume that production volumes will equal sales volumes and inventory quantities will remain unchanged in FY2023.	
1	of SU to	JVs as	the impact on market share as a result of the reduced volume is SA-MM would be manufacturing and selling more sedans relative in FY2022.	1
2	semi	condu	wer sales volumes of SUVs catch up after the crisis with the actors have been resolved?	1
3			e recall of sedans affect the projections of sedan sales?	1
4	be a mark	year la	mers loyal? Would they be prepared to wait for SUVs that could ate? Are there alternatives available to customers in the SUV	1
5	are b	eing r	any fixed costs that would be reduced because fewer SUVs manufactured?	1
6	vehic	les?	d be the effect of supply and demand on the price of both	1
7	•	Wo in S Wo	the impact on staff: build more staff needed to be hired for the increased demand Sedans or can redundant SUV staff assist? build new staff or re-allocated SUV staff require training? build redundant SUV staff need to be retrenched.	1
8	pena	lties	MM have contracts with the dealerships? Will there be if not enough of a type of vehicle is supplied? Is the minimum demand fixed or flexible?	1
9	for S	UV's	drastically deteriorating conditions of SA roads, the demand might increase, putting more pressure on maintaining market en the constraint.	1
10	Anot	her pe	erspective is that given the deteriorating economy, inflation, g fuel price etc. the demand for Sedans might however increase.	1
11	The e	Oth mo	of delays on imports: ner vehicle brands also require the microchips which intern puts re pressure on the availability, the shortage may cause a price war excessive increases.	1
	•	Par	ndemic measures still enforced in China may further delay crochip production and timing of availability.	1
12			alternative local suppliers or trials for microchip manufacturing sidered?	1
			Available	14
			Maximum	5
			Total for the part (d)(ii)	5

Part (e) Calculate the taxable income of SA-MM for its 2022 year of assessment by starting with the profit before tax of R45 million. • Ignore sections 5. 9 and 10. Indicate the accounting adjustment separately from the tax adjustment in respect of each item. Indicate any accounting adjustments for depreciation separately Marks from impairments, if any. Include nil effects and provide brief reasons for the nil effects in your answer. Ignore the unpaid insurance claim of R2 million and assume that the R13 million claim paid on 10 December 2022 was the final insurance claim amount accepted by both parties. (Numbered per information in the scenario) Amount 45 000 000 Accounting profit before tax (given) 3. Employee benefits Retrenchment packages including tools sets correctly deducted in terms of s11(a) (no adjustment given as amounts are deductible for 0 tax purposes) **Accounting** Leave accrual/expense reversed (part (a) 1C 43 600 Tax No deduction for normal leave accrual/expense in terms of s23(e) as it is **provision** or deduction only allowed when paid in terms of s7B. Except for leave balance paid out to retrenched 1 factory workers (included in retrenchment package amount) 0 4. Luxury SUVs used by the directors: **Accounting** Add back depreciation of directors' SUVs (part 1C (a) above) 183 333 Tax s 11(a) deduction: Cost incurred in respect of SUVs (R670 000 x 4) (2680000)1 Add back: Closing stock (s 22(1)) 2 680 000 No s22(8) recoupment as the trading stock is gross income par (jA) trading stock in terms of 1 proviso proviso (d) to s22(8) 6. Land and manufacturing building Accounting Reversal of previous revaluation decrease recognised in P/L 1 (R3 000 000 - R2 800 000) $(200\ 000)$ Tax No deduction on Land capital of nature, and no capital allowance is allowed on land 0 1

ITC JANUARY 2023 PAPER 2 PART I

Accounting	Accounting			
Depreciation until 31 Dec 2021			671 420	
Depreciation until 31 Dec 2021 (R17 000 000 - R2 000 000) (1) / 30 (1) x 2 / years (1)		17 000 000	011423	
R17 000 000 - R2 000 000		17 000 000		1 . 1 .
Vears (1)				
Carrying amount at the beginning of the year Depreciation for FY2022 Cife 000 000 (above) -11 300 000 (1)) / 7 (1) Years remaining (change in accounting estimate for residual value and useful life) Tax S 13(1) capital allowances: Building T 000 000 x 5% (850 000) 1 Tax S 13(1) capital allowances: Building T 000 000 x 5% (850 000) 1 Tax No adjustment for s11(d) on repairs on the building is same for Acc & Tax (given) O Accounting Add back: Plant - depreciation reversed Calc 2 92 529 108 Rest: R967 500 000 (1) x (3 000 + 300) (1) 35 000 (1) vehicles produced 91 221 429 1 + 1 1 1 1 1 1 1 1 1		(1 000 000)		ı
Depreciation for FY2022				
(16 000 000 (above) - 11 300 000 (1)) / 7 (1) (671 429) (pears remaining (change in accounting estimate for residual value and useful life) 1 + 1 Tax s 13(1) capital allowances: Building 17 000 000 x 5% (850 000) 1 7. Manufacturing Plant: 7 1 + 1 Tax No adjustment for s11(d) on repairs on the building is same for Acc & Tax (given) 0 0 Accounting Add back: Plant - depreciation reversed Rest: R967 500 000 (1) x (3 000 + 300) (1) Calc 2 92 529 108 Rest: R967 500 000 (1) x (3 000 + 300) (1) 91 221 429 1 + 1 155 000 vehicles produced Old robotic arm: R12 500 000 x 3 000 (1) 1 071 429 1 + 1 New robotic arm: R12 600 000 (1) x 300 (1) 236 250 1 + 1 + 1 16 000 (1) vehicles produced Or Plant: R980 000 000 x 3 000/35 000 84 000 000 1 + 1 + 1 Rest: R980 000 000 x 3 000/35 000 84 000 000 236 250 Rest: R980 000 000 x 3 000/35 000 8 292 858 Add back: Plant: impairment/loss on derecognition of old robotic arm reversed (12 500 000 x 300 000 000 x 300 000 000 000 0		16 000 000		
Vears remaining (change in accounting estimate for residual value and useful life) 1 + 1				
(change in accounting estimate for residual value and useful life) Tax s 13(1) capital allowances: Building 17 000 000 x 5% 7. Manufacturing Plant: Tax No adjustment for s11(d) on repairs on the building is same for Acc & Tax (given) Accounting Add back: Plant - depreciation reversed Acsust Rest: R967 500 000 (1) x (3 000 + 300) (1) /35 000 vehicles produced Old robotic arm: R12 500 000 x 3 000 (1) /35 000 (1) vehicles produced Or Plant: R980 000 000 x 3 000/35 000 New robotic arm: R12 600 000 x 300/46 000 Rest: R980 000 000 - R12 500 000 = R967 500 000 x 300/35 000 Add back: Plant: impairment/loss on derecognition of old robotic arm reversed (12 500 000 x (35 000 - 15 000 - 3 000) (1) /35 000) or 12 500 000 - 12 500 000 x (15 000 + 3 000)/35 000 Tax s12C capital allowances Plant (including old robotic arm) - 20% x R980 mil Accounting Add back: Depreciation on replacement robotic arm (included above) Tax Deduct: s 11(e) wear and tear on the replacement robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed) Improvements: 7 600 000 Calculation of s 11(e): 12 1		(674 400)		
Value and useful life) In Tax is 13(1) capital allowances: Building 17 000 000 x 5% (850 000) 1 7. Manufacturing Plant: (850 000) 1 Tax No adjustment for s11(d) on repairs on the building is same for Acc & Tax (given) 0 Accounting Add back: Plant - depreciation reversed Calc 2 92 529 108 Rest: R967 500 000 (1) x (3 000 + 300) (1) 35 000 vehicles produced 91 221 429 1 + 1 Old robotic arm: R12 500 000 x (3 000 vehicles produced 1 071 429 1 + 1 1 + 1 New robotic arm: R12 500 000 (1) x 300 (1) 2 36 250 1 + 1 + 1 1 + 1 + 1 In Counting (1) vehicles produced 84 000 000 1 + 1 + 1 1 + 1 + 1 New robotic arm: R12 600 000 x (3 000) x (3 5 000 - 15 000 - 3 000) (1) x (3 000) y (3 000) x (3 5 000 - 12 500 000 x (15 000) x (3 000) x		(67 429)		4 . 4
Tax \$13(1) capital allowances: Building 17 000 000 x 5% (850 000) 1 17 000 000 x 5% (850 000) 1 17 000 000 x 5% (850 000) 1 1 17 000 000 x 5% (850 000) 1 1 17 000 000 x 5% (850 000) 1 1 17 000 000 x 5% (850 000) 1 1 17 000 000 x 5% (850 000) 1 1 1 1 1 1 1 1 1				1 + 1
\$ 13(1) capital allowances: Building 17 000 000 x 5% 7. Manufacturing Plant: Tax No adjustment for s11(d) on repairs on the building is same for Acc & Tax (given) Accounting Add back: Plant - depreciation reversed Rest: R967 500 000 (1) x (3 000 + 300) (1) /35 000 vehicles produced 91 221 429 Old robotic arm: R12 500 000 x 3 000 (1) /35 000 (1) vehicles produced Or Rev robotic arm: R12 600 000 (1) x 300 (1) /16 000 (1) vehicles produced Or Plant: R980 000 000 x 3 000/35 000 New robotic arm: R12 600 000 x 3000/16 000 Rest: R980 000 000 x 3 000/35 000 Add back: Plant: impairment/loss on derecognition of old robotic arm reversed (12 500 000 x (35 000 - 15 500 - 3 000) (1) /35 000) or 12 500 000 - 12 500 000 x (15 000 + 3 000)/35 000 Tax s12C capital allowances Plant (including old robotic arm) - 20% x R980 mil Accounting Add back: Depreciation on replacement robotic arm (included above) Tax Deduct: s 11(e) wear and tear on the replacement robotic arm was previously used by the taxpayer Acquisition cost of replacement robotic arm: 5 000 000 Calculation of s 11(e):	•			
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Tax			(850 000)	1
No adjustment for s11(d) on repairs on the building is same for Acc & Tax (given)				
Duilding is same for Acc & Tax (given) Accounting				
Accounting Calc 2 92 529 108 Rest: R967 500 000 (1) x (3 000 + 300) (1) 735 000 vehicles produced 91 221 429 1 + 1 Old robotic arm: R12 500 000 x 3 000 (1) 1 071 429 1 + 1 New robotic arm: R12 600 000 (1) x 300 (1) 236 250 1 + 1 + 1 New robotic arm: R12 600 000 (1) x 300 (1) 236 250 1 + 1 + 1 New robotic arm: R12 600 000 x 3 000/35 000 84 000 000 1 + 1 + 1 New robotic arm: R12 600 000 x 3 000/35 000 84 000 000 236 250 Rest: R980 000 000 x 3 00/35 000 84 000 000 236 250 Rest: R980 000 000 x 300/35 000 8 292 858 8 Add back: Plant: impairment/loss on derecognition of old robotic arm reversed (12 500 000 x (35 000 - 15 000 - 3 000) (1) 6 071 429 1C Tax Deduct: arm: 20% x R980 mil 1 (including old robotic arm: 20% x R980 mil (included above) (included above) 1 (included above) 1 (including old robotic arm: 20 (including old robotic arm: 2				
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Rest: R967 500 000 (1) x (3 000 + 300) (1) 91 221 429				
735 000 vehicles produced 91 221 429	•	Calc 2	92 529 108	
1 + 1 35 000 (1) vehicles produced	() () ()			1 + 1
/35 000 (1) vehicles produced 1 071 429		91 221 429		
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16 000 (1) vehicles produced Or Plant: R980 000 000 x 3 000/35 000				
Or Plant: R980 000 000 x 3 000/35 000 84 000 000 New robotic arm: R12 600 000 x 300/16 000 236 250 Rest: R980 000 000 − R12 500 000 ≡ 8 292 858 R967 500 000 x 300/35 000 8 292 858 Add back: Plant: impairment/loss on derecognition of old robotic arm reversed 6 071 429 1C (12 500 000 x (35 000 - 15 000 - 3 000) (1) 6 071 429 1C /35 000) or 12 500 000 − 12 500 000 x (15 000 + 3 000) (1) (196 000 000) 1 /35 000/35 000 12 500 000 x (15 000 + 3 000) (1) (196 000 000) 1 /45 Accounting Add back: Depreciation on replacement robotic arm (included above) 0 0 /7 ax Deduct: s 11(e) wear and tear on the replacement robotic arm: (s 12C is not allowed because the robotic arm: (s 12C is not allowed because the robotic arm was previously used by the taxpayer 5 000 000 1 Acquisition cost of replacement robotic arm: (s 12 600 000) 1 1 Cost price of replacement robotic arm: (s 12(e): x 1/12 1 1 Calculation of s 11(e): x 1/14 1 1		236 250		1 + 1 +
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x 1/4 1		ł		
	Calculation of s 11(e):	x 1/12		1
(262 500)		x 1/4		1
			(262 500)	

SUGGESTED SOLUTION

Total for part (e)				
Communication skills – pr			<u>2</u> 36	
Maximum			34	
		Available	35	
Tax loss		(55 457 201)		
in terms of par 65(d)(i)				
than the cost of the replacement asset (R12,6m)			•	
deferred as the receipt/accrual (R13m) is more			1	
* The recoupment and capital gain cannot be		130 000		
Taxable capital gain	0070	400 000	1	
Jupina gain	80%		1	
Capital gain*	500 000			
Less: Base cost (cost of R12,5mil less R10mil allowances)	(2 500 000)		1P	
	3 000 000			
Recoupment	(10 000 000)		1P	
Selling price	13 000 000		1	
Taxable Capital Gain				
and should not be included in gross income.				
The insurance proceeds are capital in nature				
Tax	.5 555 556			
Recoupment*	10 000 000			
(R12,5mil cost less R10m allowances of 40% + 20% x 2 years))	,			
Less: Tax Value	(2 500 000)		1	
Sellling price limited to cost price	12 500 000		1	
Tax s 8(4)(a) - recoupment of the robotic arm on disposal in terms of		10 000 000		
66(c)) reversed		(13 000 000)	1	
Accounting Deduct: Insurance income in P/L (IAS 16.65,				
outstanding should be ignored.				
Note: Required states that the R2 million				
8. Insurance claim				
Plant - recoupment / loss on disposal (see next note)				

Part (f)	 Discuss the ethical considerations for the individual directors and the board concerning the use of specialised software in SA-MM's Beat-till Diesel engine vehicles. Ignore King IV in your answer. 	Marks
1.	The directors should have considered that as directors they must act in the	
	best interest of the company in good faith and a degree of care skills and diligence (fiduciary duty) in terms of the Companies act,	1
	 which they did not do due to acting in their own personal interest to 	
	receive bonusses.	1
2.		'
۷.	The gas (nitrogen oxide) being emitted, is a poisonous, highly reactive gas which could be detrimental to the health of the public	1
3.	The emission of the gas is damaging to the environment, as the	'
J.	emission is currently 40 times more than emission on test results.	1
4.	SA-MM did not comply with legislation i.e., the South African Carbon	'
٦.	Tax Act . The emissions reported were inaccurate, resulting in the incorrect	
	carbon tax being levied and paid by SA-MM.	1
5.	Installing specialized software to deliberately provide misleading	'
5.	information that would not only mislead consumers but also the tax	
	authorities, in an effort to gain global recognition and improved bonusses	
	is a case of fraud, which is illegal in terms of Common Law, and	4
_	consequently also unethical.	1
5.	In the short-term the CEO, COO and other directors will receive an annual	
	bonus based on the manipulated 'favorable carbon footprint' but	1
	• In the long-term if disclosed this will have a negative impact on the	
	annual bonusses of the executives.	1
6.	The directors are not acting in a straightforward and honest manner as	
	two of the executives were aware of the faulty devices and	1
	• yet did not disclose any of this information to the board or the broader	
	public.	1
7.	SA-MM is considered the most trusted corporate brand and among the	
	world's most socially responsible companies and one of the models is the	
	'car of the year'. The default software improved SA-MM's corporate	
	image and increased the profit of SA-MM as customers probably	
	purchase the environmentally friendly Beat-till Diesel engine model.	1
8.	The two directors would be sacrificing the mission or mandate of SA-MM by	
	not only failing to implement production strategies to ensure low carbon	
	footprint but will also create a false impression of the quality of the	1
	product that SA-MM delivers.	
9.	The directors and the board must consider whether there is any internal	1
	code of conduct that they need to adhere to in responding to the matter.	
Consid	dering the impact	
8.	If the situation becomes public, this could potentially lead to negative	
	effects (bad for self) as the relationships with customers and	1
	shareholders could deteriorate in the following ways:	
	Reputational damage, if it is revealed that the directors knew about the	1
	omissions yet did not disclose it	
	 SA-MM could lose the award the company won in 2020; 	1
	 Customers could take legal action against SA-MM leading to negative 	
	consequences, such as lawsuits and legal costs ;	1
	O dist	
	•	1
	will result in increased costs to SA-MM for 'calling back' the vehicles	
	and replacing the faulty software and/or devices on the 500 000 units in	
	the market. (Bad for the company)	

SUGGESTED SOLUTION

	The color of the collision on the decree of the decree of the	
	 The value of the vehicles can also decrease if the demand for these vehicles decreases. SA-MM stands to make significant financial losses due to the write-off of vehicles that are manufactured and produce high CO2 emissions, that would not have a realizable value due to potential danger not only to the natural environment, but also public health (both of which are stakeholders of SA-MM). Additional taxes (and possibly penalties) will be payable on the increased carbon emissions. SA-MM and the directors can be held accountable (Liable also in terms of section 77 of the Companies act) and take responsibility for the costs associated with not disclosing this specialized software. 	1
10.	The Board of directors should consider which corrective steps should be	
10.	taken to address the ethical problem e.g., the specialised software should be disclosed, the tax returns must be resubmitted with the correct emission levels)	1
	Available	22
	Maximum	10
	Communication skills – appropriate style	1
	Total for part (f)	11
	TOTAL FOR PART II	47
	TOTAL FOR THE PAPER	100